

PROFESSOR MICHAEL BARZELAY
Department of Management
London School of Economics and Political Science
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Academic Career

London School of Economics and Political Science (LSE), 1995-present

Professor of Public Management, Department of Management, London School of Economics and Political Science, 2006-

Reader in Public Management, Interdisciplinary Institute of Management, 2001-2006

Lecturer in Public Administration, Government Department and Interdisciplinary Institute of Management, 1995-2001

Harvard University, 1985-95

Associate Professor of Public Policy, John F. Kennedy School of Government, 1989-1995

Assistant Professor of Public Policy, John F. Kennedy School of Government, 1985-1989

Education

Ph.D., Political Science, Yale University, 1985

Master's in Public and Private Management (MPPM), Yale School of Organization and Management, 1982

A.B., with Distinction and Departmental Honors, Stanford University, 1980

Honors and Prizes

Doctor *Honoris Causa* in Political Science (*Staatswissenschaften*, Dr. rer. publ. h. c.), University of St. Gallen, Switzerland, 2010

Louis Brownlow Book Award, from the U.S. National Academy of Public Administration, 2004

Frieder Naschold Prize for Excellence in Public Management Research, from the International Public Management Network, 2004

Annual Memorial Lecturer, Aaron Wildavsky Forum for Public Policy, Graduate School of Public Policy and Department of Political Science, University of California, Berkeley, 1997.

Journal Editing

Co-editor, *Governance: An International Journal of Policy, Administration, and Institutions*, 2007-2009

Associate Editor, *International Public Management Journal*, 1997-2007

Editorial Boards

Editor Emeritus, *Governance*

International Public Management Journal

International Journal of Public Sector Management

Journal of Comparative Policy Analysis

Reforma y Democracia

Georgetown University Press, Public Management and Change Series

Books

Preparing for the Future: Strategic Planning in the U.S. Air Force. Washington, D.C.: Brookings Institution Press, 2003 (with Colin Campbell).

The New Public Management: Improving Research and Policy Dialogue, Berkeley: University of California Press, 2001.

Breaking Through Bureaucracy: A New Vision for Managing in Government, Berkeley: University of California Press, 1992.

Gestión Pública Estratégica. Conceptos, Análisis y Experiencias: El Caso IPIA, Madrid: Instituto de Estudios Fiscales, 1989 (with José María O'Kean).

The Politicized Market Economy: Alcohol in Brazil's Energy Strategy, Berkeley: University of California Press, 1986.

Books in Translation

La Nueva Gestión Pública, Mexico City: Fondo de Cultura Económica, 2003.

Atravesando la Burocracia: Una Nueva Perspectiva de la Administración Pública, Mexico City: Fondo de Cultura Económica, 1998.

Chinese Translation of *Breaking Through Bureaucracy*, Beijing: Renmin University Press of China, 1995.

Edited Journal Symposia

"The Comparative Historical Analysis of Public Management Policy Cycles in France, Italy, and Spain," *Governance* 23, 2 (2010): 209-307.

"The Process Dynamics of Public Management Policy Change," *International Public Management Journal* 6, 3 (2003): 251-402.

Refereed Articles

"Back to the Future: Making Public Administration a Design Science," *Public Administration Review*, in press (with Fred Thompson).

"The Reform of Financial Management in the European Commission: A Public Management Policy Cycle Case Study," *Public Administration*, in press (with Roger Levy and Antonio-Martin Porras Gómez).

"The Comparative Historical Analysis of Public Management Policy Cycles in France, Italy, and Spain: Symposium Introduction," *Governance* 23, 2 (2010): 209–223 (with Raquel Gallego).

"Public Management Policy-Making in Spain: The Politics of Legislative Reform of Administrative Structures, 1991-97," *Governance* 23, 2 (2010): 277-296 (with Raquel Gallego).

"The Comparative Historical Analysis of Public Management Policy Cycles in France, Italy, and Spain: Symposium Conclusion," *Governance* 23, 2 (2010): 297–307 (with Raquel Gallego).

"Theorizing Implementation of Public Management Policy Reforms: A Case Study of Strategic Planning and Programming in the European Commission," *Governance* 22, 2 (2009): 319-334 (with Anne Sofie Jacobsen).

"All Aboard? Evidence-Based Management and the Future of Management Scholarship," *International Public Management Journal* 12, 3 (2009): 289-309 (with Fred Thompson).

"Learning from Second-Hand Experience: Case Study Methodology for Extrapolation-Oriented Research," *Governance* 20, 3 (2007): 521-543.

"From 'New Institutionalism' to 'Institutional Processualism': Advancing Knowledge about Public Management Policy Change," *Governance* 19, 4 (2006): 531-557 (with Raquel Gallego).

"Innovating Government-wide Public Management Practices to Implement Development Policy: The Case of 'Brazil in Action,'" *International Public Management Journal* 9, 1 (2006): 41-74.

"Responsibility Budgeting in the Air Force Materiel Command," *Public Administration Review*, Jan/Feb (2006): 127-138 (with Fred Thompson).

"Research on Public Management Policy Change in the Latin America Region: A Conceptual Framework and Methodological Guide," *International Public Management Review* 4, 1 (2003): 20-42 (with Francisco Gaetani, Juan Carlos Cortázar Velarde and Guillermo Cejudo).

"Explaining Public Management Policy Change: Germany in Comparative Perspective," *Journal of Comparative Policy Analysis*, 5, 1 (2003): 7-27 (with Natascha Füchtner).

"The New Public Management: A Bibliographical Essay for Latin American (and other) Scholars," *International Public Management Journal* 3 (2001): 229-265.

Spanish translation published in *Revista del CLAD: Reforma y Democracia*, February 2001. Abbreviated version published in *The New Public Management: Current Trends and Future Prospects*, ed. K. McLaughlin, S.P. Osborne, and E. Ferlie. London: Routledge, 2002.

"How to Argue about the New Public Management," *International Public Management Journal* 2 (2(A)), (2000): 183-216.

"Central Audit Institutions and Performance Auditing: A Comparative Analysis of Organizational Strategies in the OECD," *Governance* 10, 3 (1997): 235-260.

Reprinted in L.R. Jones and K. Schedler, eds. *International Perspective on the New Public Management*, Greenwich, CT: JAI Press, 1997.

"The Single Case Study as Intellectually Ambitious Inquiry," *Journal of Public Administration Research and Theory* 3, 3 (1993): 305-318.

"Managing Local Development: Lessons From Spain," *Policy Sciences*, 24, 3 (1991): 271-290.

"Managing State Government Operations: Changing Visions of Staff Agencies," *Journal of Policy Analysis and Management* 9, 3 (1990): 307-338 (with Babak J. Armajani).

"Is Capitalism Necessary? A Critique of the Neoclassical Economics of Organization," *Journal of Economic Behavior and Organization* 7 (1986): 225-233 (with Lee R. Thomas).

"Consumer Behavior and Energy Demand Forecasts for the United States: A Synthesis of Neoclassical and Behavioral Approaches Using the Stanford PILOT CESM," *Journal of Policy Modeling* 6, 3 (1984): 389-410 (with Alfredo Iusem).

"The Efficiency of Producing Alcohol for Energy in Brazil," *Economic Development and Cultural Change* 31, 1 (1982): 131-144 (with Scott R. Pearson).

Book Chapters and Curriculum Notes

"Design Science as a Reference Point for Management Research," in Mette Morsing and Alfons Sauquet, eds., *Business Schools: Which Contribution to Society?* London: Sage, in press (with Saul Estrin).

"Case Teaching and Intellectual Performances in Public Management," in Iris Geva-May, ed., *Thinking Like A Policy Analyst: Policy Analysis as a Clinical Profession*. New York: Palgrave Macmillan, 2005 (with Fred Thompson).

"Performance Auditing and the New Public Management: Changing Roles and Strategies of Central Audit Institutions," in OECD, *Performance Auditing and the Modernization of Government*, Paris: OECD, 1996.

"Structural Metaphors and Public Management Education," *Journal of Policy Analysis and Management* 9, 4 (1990): 599-610 (with Linda Kaboolian).

"Listening to Customers," in James L. Perry, ed., *Handbook of Public Administration*, San Francisco: Jossey-Bass, 1996.

"The One Best System? A Political Analysis of Neoclassical Institutional Perspectives on the Modern Corporation," in Warren J. Samuels and Arthur S. Miller, eds., *Corporations and Society: Power and Responsibility*, Westport, CT.: Greenwood Press, 1987 (with Rogers M. Smith).

Published Reports

"Analyzing Public Management Policy Cycles in the European Commission: Oversight of Budget Control and the Integrated Internal Control Framework," Centre for the Analysis of Risk and Regulation (CARR), London School of Economics, Discussion Paper 65, August 2010 (with Roger Levy and Antonio Martin Porras Gómez).

"Una guía práctica para la elaboración de estudios de caso sobre buenas prácticas en gerencia social," Washington D.C.: Instituto Interamericano para el Desarrollo Social (INDES), Banco Interamericano de Desarrollo, 2004 (with Juan Carlos Cortázar Velarde).

"Executive Leadership when Efficiency Counts: Developing the Capacity to Manage Costs at Air Force Materiel Command." Washington, D.C.: IBM Center for the Business of Government, 2003 (with Fred Thompson).

"A Survey of Public Service Accountability and Administrative Reform in Lebanon, with International Comparisons," Cambridge, MA: John F. Kennedy School of Government, Harvard University, 1995 (with Adnan Iskandar).

"The National Energy Potential According to PILOT: Analyzing U.S. Energy Options with the PILOT Energy/Economic Model." Stanford: Department of Operations Research, Stanford University, 1977 (with George B. Dantzig).

Teaching Cases Written or Supervised

LSE

Realigning Execution of the European Social Fund Budget: Implementing the European Commission's Integrated Internal Control Framework in a EU Structural Fund

Developing Management Systems to Implement Priority Projects: The Case of Brazil in Action

Creating the U.S. Air Force's Global Engagement: Strategic Vision and Long-Range Plan

Assessing Strategic Risks: Col. Jim Engle and the U.S. Air Force Futures Games

Kennedy School Case Program

Reorganizing the Defense Logistics Agency

Implementing Income Tax Reform in Democratic Spain

Strategies for a Changing Workforce: The California Franchise Tax Board

Preventing Pollution in Massachusetts: The Blackstone Project

The Philadelphia Anti-Graffiti Network

The Executive Branch and the Legislature: Opening the Lines of Communication

Ricardo Sánchez de la Morena and the Institute for Industrial Promotion of Andalusia

Ricardo Sánchez de la Morena and the Macael Marble Industry

Introducing Marketplace Dynamics in Minnesota State Government

Denise Fleury and the Minnesota Office of State Claims

Paying the Bills at the Junta of Andalusia

Striving Toward Excellence in the State of Minnesota

External Roles

External Member, Human Resources Committee, Bocconi University, Milan, Italy, 2009-

Founder and Executive Director, Center for Transformation and Strategic Initiatives (CTSI), Washington, D.C., 2006-

LSE Member, Inter-faculty Group on Public Management and Governance, CEMS, 2005-

Adjunct Professor, U.S. Federal Executive Institute, 2005-2010

Invited Presentations and External Teaching

Presentation, "Preparing Evaluation Research on Modernizing the Public Administration in Italy: Comments on the OECD study," Higher School of Public Administration, Ministry of Public Administration and Innovation, Rome, October 2010.

Executive short course, "Strategy and Organizational Transitions in the Public Sector," Australia and New Zealand School of Government (ANZSOG), Melbourne, Victoria, September 2010.

Presentations, "Leading Strategic Change," State Services Authority, Melbourne, Victoria and State Government of New South Wales, Sydney, NSW, Australia, September 2010.

Seminar, "A Deliberative Design Science Approach to the Study of Public Management," Australian National University, Canberra, Australia, August 2010.

Presentation, "Strategy and Organizational Transitions," Senior Executives Forum, National Institutes of Health, Bethesda, MD, January 2010.

Presentation, "Should the Future of Political Science be More Like its Past?" Symposium on the Past, Present and Future of Political Science, International Affairs, and Public Service, Yale University, New Haven, CT, October 2009.

Executive short course, "Planning and Organizational Strategy for Public Sector Employees," Federal Executive Institute, U.S. Office of Personnel Management, Washington, D.C., September 2009 (delivered annually over five year period).

Presentation, "Is Project Management a Compelling Approach to Policy Work at FCO?" for International Institutions Department, Foreign and Commonwealth Office, London, June 2009.

Keynote address, 3d Annual Conference of the Council of State Secretaries of Administration (CONSAD), Brasília, DF, Brazil, May 2009.

Lecture, "New Approaches to Control and Results-oriented Government, for staff of the Federal Secretariat of Internal Control, Federal Government of Brazil, Brasília, DF, Brazil, March 2009.

Seminar, "Understanding Trajectories of Organizational Innovation in Public Management and Governance: The Case of the EU's Integrated Internal Control Framework (2004-2009)," European Commission, Brussels, November 2008.

Keynote address, "New Approaches to Control and Results-Oriented Government," Forum on Auditing of Co-Financed Projects," Salvador da Bahia, Brazil, November 2008.

Seminar, "Strategy Development: A Theory-for-Practice," Fundación Ortega y Gasset, Madrid, Spain, November 2007.

Executive short course, "Planning, Innovation, and Organizational Strategy," CIDE, Mexico City, D.F., July 2007.

Keynote speaker, II Congrés de Gestió Pública, Generalitat de Catalunya, Barcelona, July 2006.

Invited teaching, "Managerial Instruments and Social Behaviour," Masters in International Management, HEC Paris, France, April 2006.

Presentation, "Public Management Reform in Spain," Comunidad de Madrid, Madrid, Spain, November 2005.

Executive short course, "A Inovação na Gestão Pública: Estudo de Práticas," FUNDAP, State of São Paulo, Brazil, July 2005.

Keynote address, "Seminar on Modernizing Public Administration in Chile," Government of Chile and Inter-American Development Bank, Santiago, Chile, May 2005.

Presentation, "Leading the Infrastructure Creation Process: Lessons from Brazilian Experience," Moscow State University Business School, Moscow, Russia, June 2004.

Personal

US Citizen and British Citizen

Working languages, Spanish and Portuguese