## Complex London

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#### London:

- Successful over the long term despite a long-criticised and much-reformed government system
- Rapid 19<sup>th</sup> century economic growth took place against a backdrop of weak and often failed government
  - Metropolitan Board of Works a fragmented joint committee to retro-fit sewers, roads eyc
  - ☐ Paris, by contrast: Haussmann

### Evolution of government in London

#### London

- City of London
- City, parishes, district boards, ad hoc commissions
  - Metropolitan Board of Works
- London County Council + metropolitan boroughs/City
- Greater London Council + 32 boroughs + City
- Interregnum + boroughs/City
- Greater London Authority + boroughs/City
  - 'strong', executive Mayor, weak upper tier

#### ...and Manchester

#### Manchester

- Commissioners for local improvement
- Borough within Lancashire
- County Borough outside Lancashire
  - periodic boundary extensions
- Greater Manchester County Council + 10 metropolitan districts
- 10 Metropolitan districts
  - AGMA 'city region'

# Systems of government have responded to change

- Population
- Employment
- Industrial base
- Physical scale
- Infrastructure needs
  - ☐ TfL; GMPTE
- Development of the State
- Latterly an 'economic development' role beyond 'planning'

### Cities and development

- Government systems, the provision of infrastructure and delivery of services have facilitated city economic expansion
  - Structure/strategic/spatial and land use planning evolved after 1947, to include industrial and residential zoning etc
    - also, latterly, conservation
  - Economic development has evolved as a local government activity since mid/late 1970s
    - Britain's changed economy has led to dereliction and unemployment in many cities, including parts of London and Greater Manchester

- **1970s**: emergence of economic development challenges for London
- The decline of London Docks
  - and collapse of manufacturing
- Sharp rise in level of unemployment
- Decay and dereliction in inner London
  - London boroughs qualify for Urban Programme grants
- Population fell from 7.4m to 6.6m
  - Lowest for Greater London since 1906
  - Inner London's population had halved since 1921 down 25% between 1971 and 1981

- 1980s: Mrs Thatcher vs New Left...a national political event represented in London government's approach to the economy, eg
- □ London Docklands Development Corporation (1981)
- □ GLC London Industrial Strategy (1985)
  - Greater London Enterprise Board
  - But, abolition of GLC in 1986
- Boroughs start to evolve economic policies, especially in east London
  - But much of decade spent in conflict over finance and policy

- **1990s**: Major government and the evolution of a concerted approach to regeneration and renewal
- City Challenge and many other funding programmes
  - new, moderate, boroughs engage with new, moderate, Heseltine-led DoE
- London First/London First Centre
  - Created in 1992 major companies and inward investment:
  - London Pride initiative private and public sector
  - Weak 'growth coalition' achievements

- **2000s**: The Mayor, the *London Plan* and other mayoral strategies
- GLA created with spatial planning powers and a requirement to produce economic and transport strategies
  - London Development Agency
  - 'Growth Coalition' recedes
- Boroughs required to set their own plans to conform with London Plan
- Ken Livingstone evolved economic 'world view' through London Plan

# Government and London's economy today – three levels

- Whitehall
  - Competition
  - Taxation [City of London]
  - Immigration
  - Public spending
- □ The Mayor
  - London Plan, LDA (not for long); LEP?
- □ The boroughs and the City
  - Local planning
  - Sub-regional economic groupings, LEPs?

### How complex? How competitive?

- Complexity
  - Two levels of 'London' government
    - Regular friction between tiers
  - Many centrally-appointed governance bodies, eg CAA, PLA, English Heritage, Network Rail, ODA, Environment Agency, Homes & Communities Agency etc etc
  - Four business lobbies LFirst, CBI, LCCI, FSB)
- Competitiveness
  - Boroughs are to some extent competitive, eq:
    - City v Tower Hamlets (F&BS); Westminster v City (Skyscrapers, now retail); H&F/Westfield v West End (retail); Croydon v Merton (back offices)
    - London/GSE's integrated labour market
    - In future: tax base competition...

#### Conclusions

- History explains much of London's complexity
- The Mayor acts as a (relatively weak) economic leader for the city, with a limited growth coalition
- Boroughs to some extent compete for economic development
- London's relative GVA growth does not imply complexity is a fatal impediment
  - But can't know what would happen with a different system of government

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