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# Drug Policies Beyond the War on Drugs

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THE LONDON SCHOOL  
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# An MCDA framework for evaluating and appraising government policy for psychoactive drugs

Professor Larry Phillips



London School of Economics

and



Facilitations Limited

LSE Works  
Public Lecture  
15 February 2017

Nutt, D. J., King, L. A., Phillips, L. D., & on behalf of the Independent Scientific Committee on Drugs. (2010). Drug harms in the UK: a multicriteria decision analysis. *The Lancet*, 376(1558-65).

## Drug harms in the UK: a multicriteria decision analysis



David J Nutt, Leslie A King, Lawrence D Phillips, on behalf of the Independent Scientific Committee on Drugs

### Summary

**Background** Proper assessment of the harms caused by the misuse of drugs can inform policy makers in health, policing, and social care. We aimed to apply multicriteria decision analysis (MCDA) modelling to a range of drug harms in the UK.

**Method** Members of the Independent Scientific Committee on Drugs, including two invited specialists, met in a 1-day interactive workshop to score 20 drugs on 16 criteria: nine related to the harms that a drug produces in the individual and seven to the harms to others. Drugs were scored out of 100 points, and the criteria were weighted to indicate their relative importance.

**Findings** MCDA modelling showed that heroin, crack cocaine, and metamfetamine were the most harmful drugs to individuals (part scores 34, 37, and 32, respectively), whereas alcohol, heroin, and crack cocaine were the most harmful to others (46, 21, and 17, respectively). Overall, alcohol was the most harmful drug (overall harm score 72), with heroin (55) and crack cocaine (54) in second and third places.

**Interpretation** These findings lend support to previous work assessing drug harms, and show how the improved scoring and weighting approach of MCDA increases the differentiation between the most and least harmful drugs. However, the findings correlate poorly with present UK drug classification, which is not based simply on considerations of harm.

Published Online  
November 1, 2010  
DOI:10.1016/S0140-  
6736(10)61462-6

See Online/Comment  
DOI:10.1016/S0140-  
6736(10)62000-4

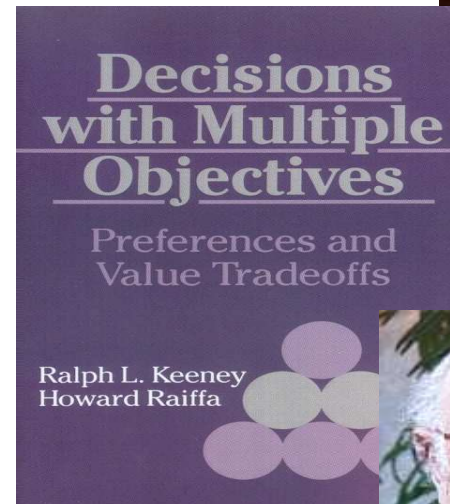
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UK (Prof D J Nutt FMedSci); UK  
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# Multi-Criteria Decision Analysis

- A methodology for appraising options on multiple criteria, and combining them into one overall appraisal
- MCDA converts all input evaluations of decision outcomes into common units of *value added*



# A system *not* based on MCDA



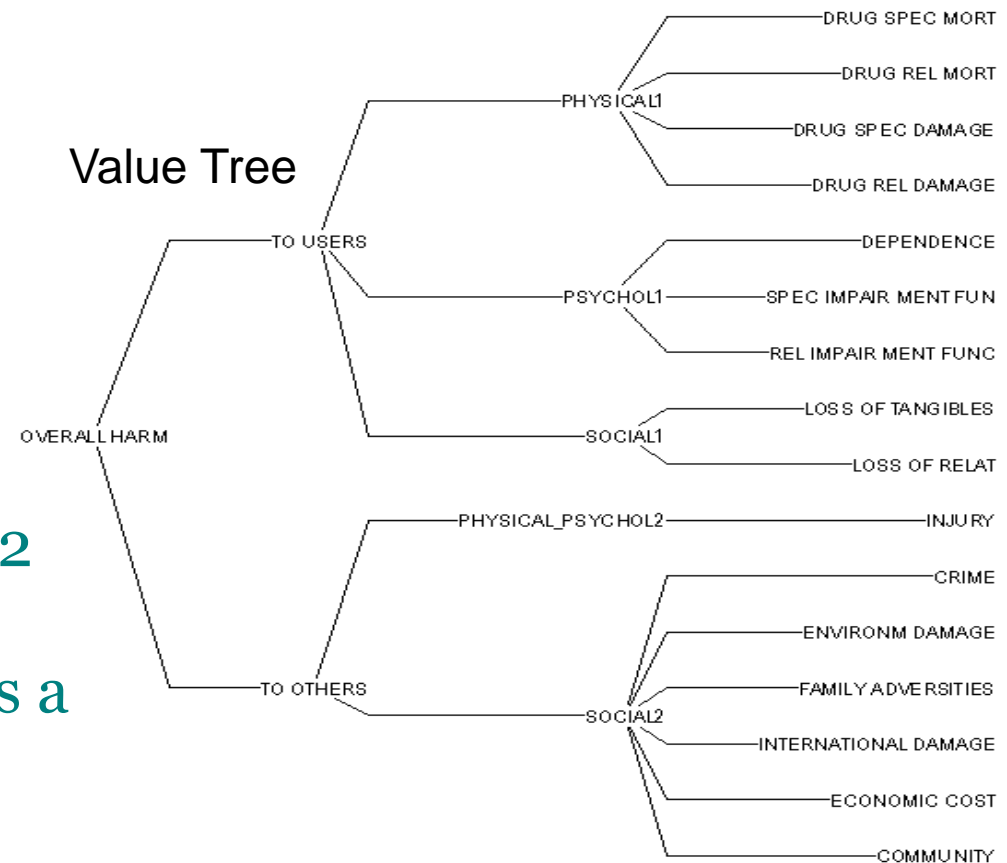
MCDA doesn't compare apples to oranges.

It compares the added values of apples and oranges for achieving your objectives.

# Method

## Study design

- 16 harm criteria developed by the UK's ACMD ⇒
- 20 drugs
- ISCD members plus 2 external experts
- Meeting facilitated as a decision conference





# Decision Conference

- A one-to-three-day workshop
- To resolve important issues of concern
- Attended by key players who represent the diversity of perspectives on the issues
- Facilitated by an impartial specialist in group processes and decision analysis
- Using a requisite (just-good-enough) model created on-the-spot to help provide structure to thinking



# The 20 drugs

Heroin

Crack

Cocaine

Alcohol

Tobacco

Amphetamine

Mephedrone

Buprenorphine

Benzodiazepines

Cannabis

Anabolic Steroids

Ecstasy

Ketamine

LSD

Mushrooms

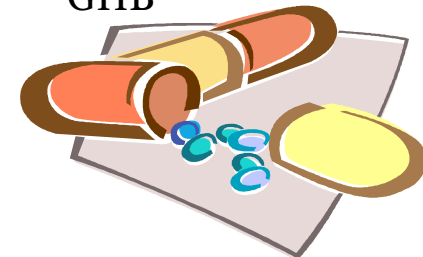
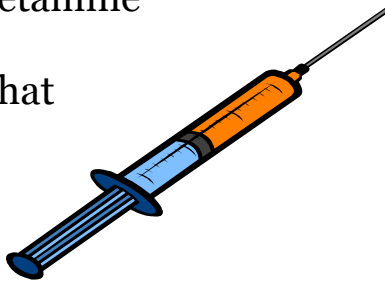
Methylamphet-amine

Khat

Butane

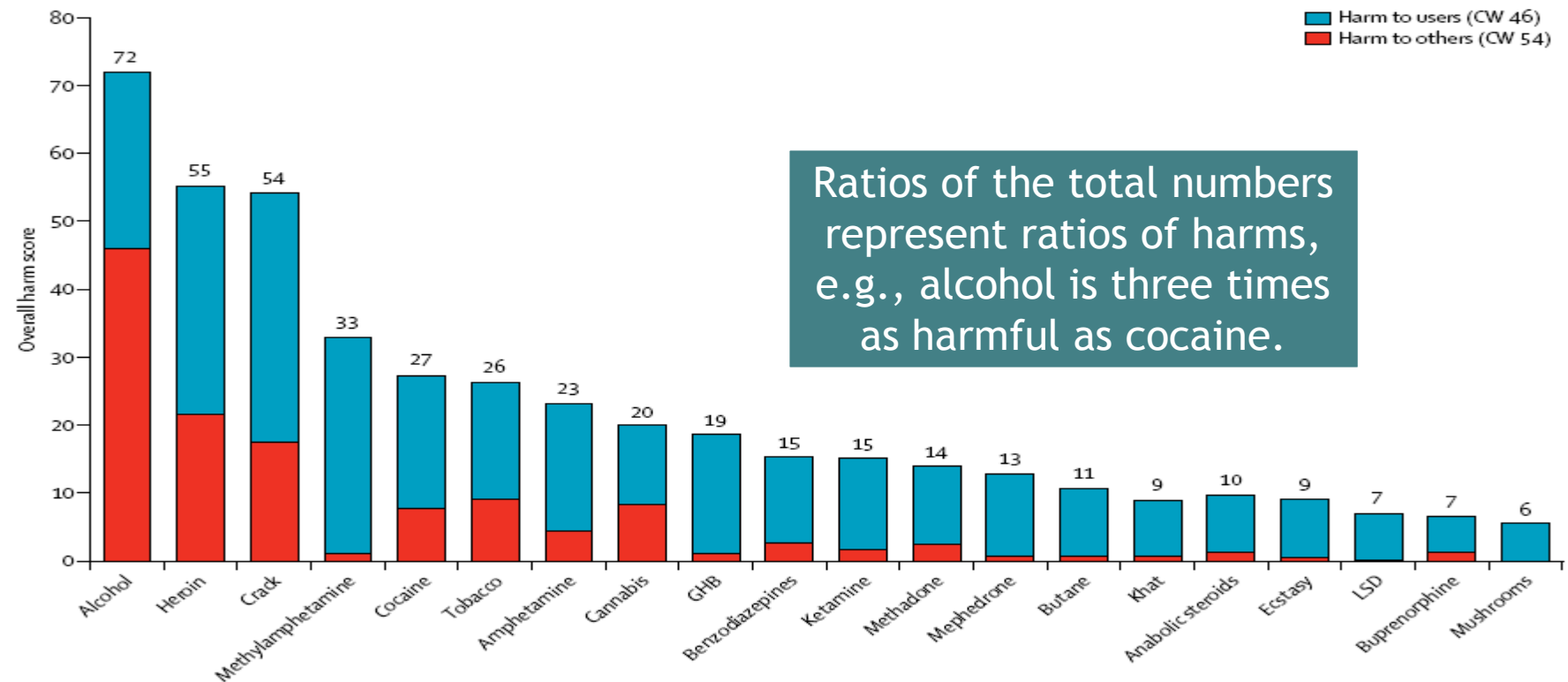
Methadone

GHB





# Results



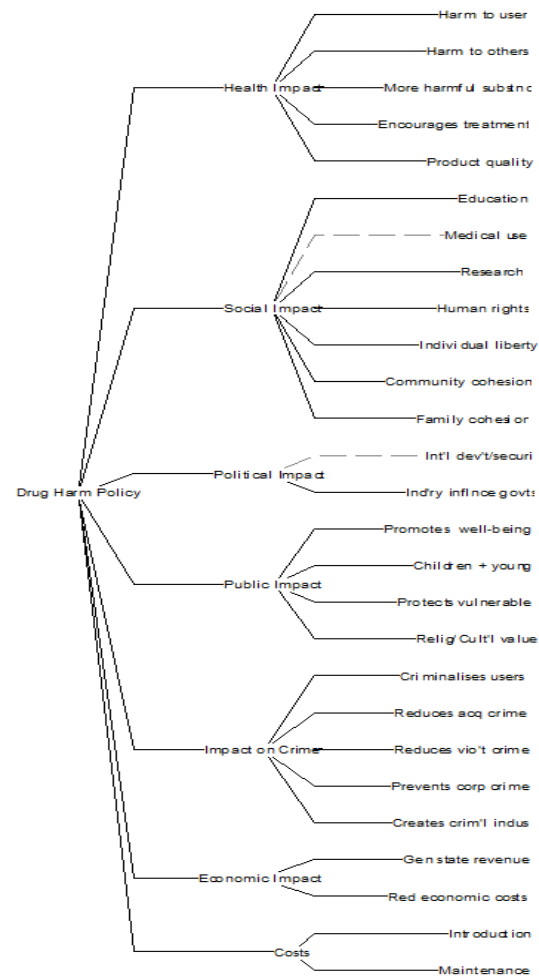
# Drug Harm Policy project

- Collaboration: DrugScience + Frisch Centre
  - DrugScience (Professor David Nutt is founder and Chair)
  - Ragnar Frisch Centre for Economic Research (Ole Rogeberg is the lead researcher)
  - Funded by the Norwegian Research Council.
- Purpose
  - Develop an analytic *framework* for describing, measuring, assessing and discussing drug policy
- Decision conferences
  - 10-11 September 2015 and 20-21 January 2016
  - 18 participants, various backgrounds
  - Phillips & Nutt facilitating
  - Three models to test framework: alcohol, cannabis and heroin

# Policy options

- Absolute Prohibition
- State Control
- Decriminalisation
- Free Market

Production	Sale/distribution	Purchase	Purchase volume (for legal users)	Possession	Use
Illegal (strong sanctions)	Illegal (strong sanctions)	Illegal (strong sanctions)	None - illegal	Illegal (strong sanctions)	Illegal (strong sanctions)
Illegal (weak sanctions - de jure or de facto decriminalized)	Illegal (weak sanctions - de jure or de facto decriminalized)	Illegal (weak sanctions - de jure or de facto decriminalized)	Per person quotas	Illegal (weak sanctions - de jure or de facto decriminalized)	Illegal (weak sanctions - de jure or de facto decriminalized)
State controlled	State-licensed retail stores or pharmacies	Only adults (age restrictions)	Per purchase quotas	Limited quantity per person (e.g., for personal use)	Only in specific licensed venues or private homes
No restrictions for companies or individuals	No restrictions - any retail store	No restrictions	No restrictions	No restrictions	No restrictions



# Drug Harm Policy value tree

7 impacts

Health

Social

Political

Public

Crime

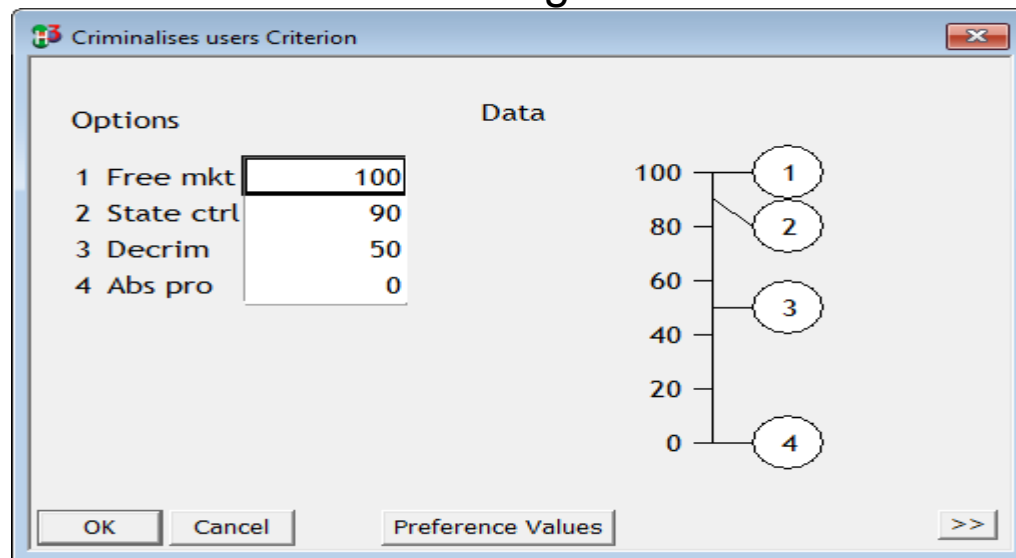
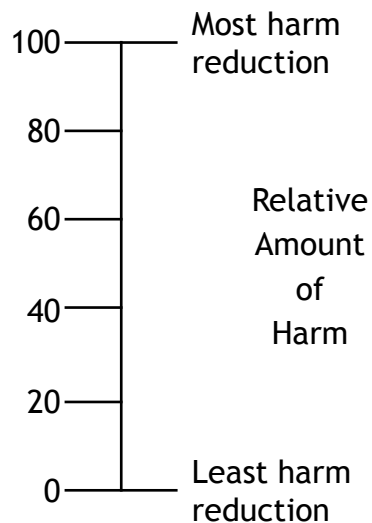
Economic

Costs

27 evaluation criteria  
(with clear definitions)

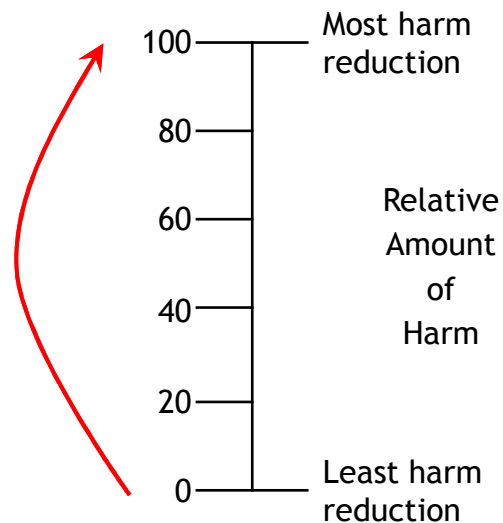
# Scoring the policy options

## Direct scoring of harm



A cardinal scale: differences between scores are interpretable, not their ratios.

# Weighting the criteria



- Some criteria represent more harm reduction than others.
- Swing-weights equate the units of harm on all the criteria: the reduction in harm from 0 to 100.
- The group considered this question to compare the levels of harm reduction on the criteria:

*“How big is the difference in harm reduction and how much do you care about that difference?”*

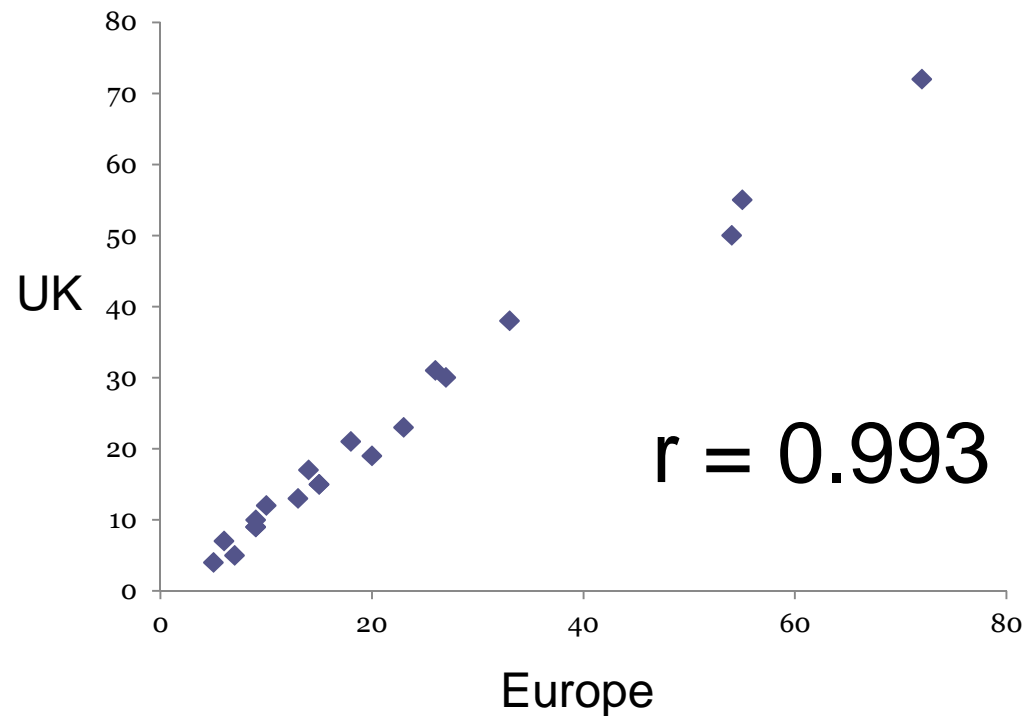
But, the four policies are all  
hypothetical states about the future.

*There are no data about the future.*

So, how reliable (repeatable)  
and valid (represent actual harm)  
are direct preference judgements?



# Drug harm: UK 2010 vs. Europe 2013

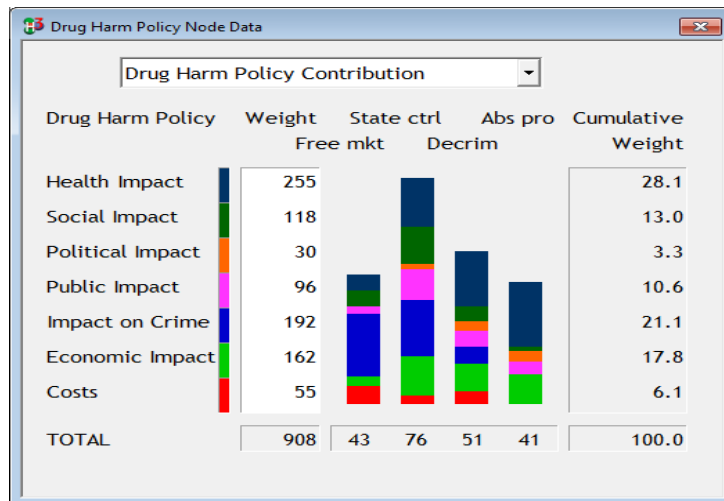


Direct preference judgements are reliable and valid in a decision conference if:

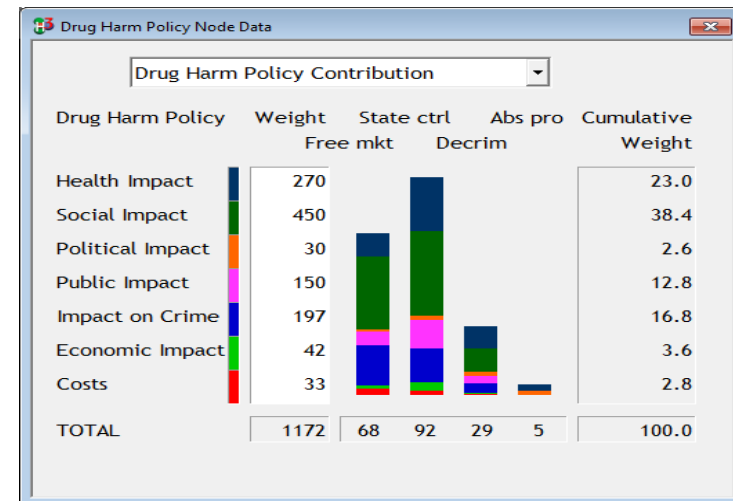
- Criteria are defined clearly
- Group members represent differing perspectives
- Peer review occurs face-to-face
- Group is properly facilitated

# MCDA results

## Alcohol



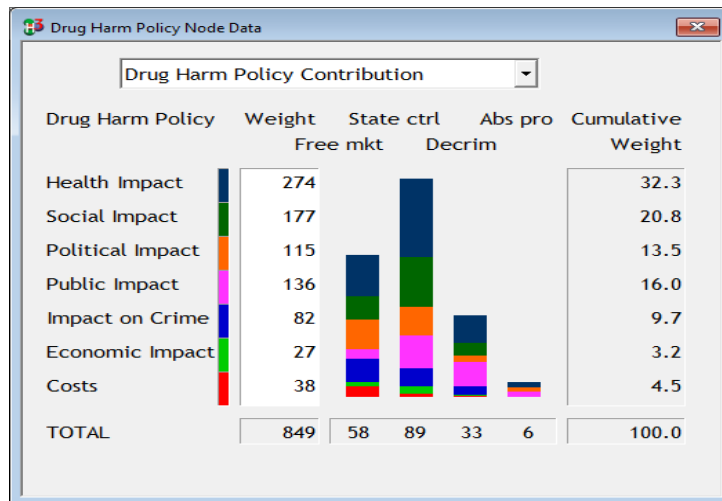
## Cannabis



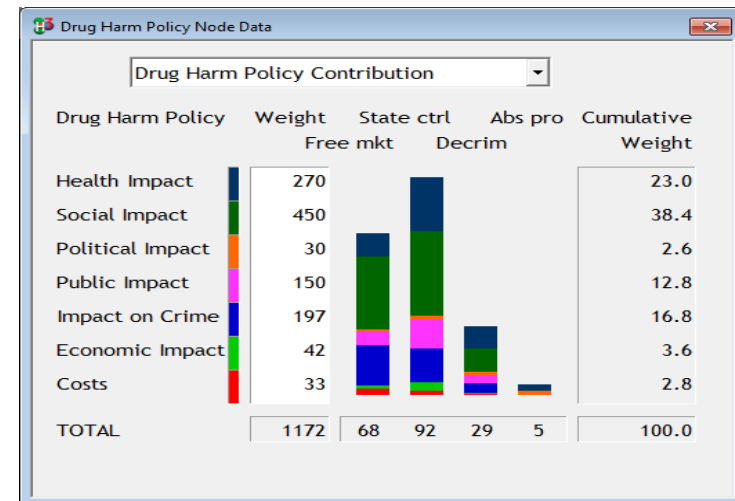
For both drugs, a legal but strictly regulated market is judged to yield the best reduction in harm overall.

# MCDA results

## Heroin



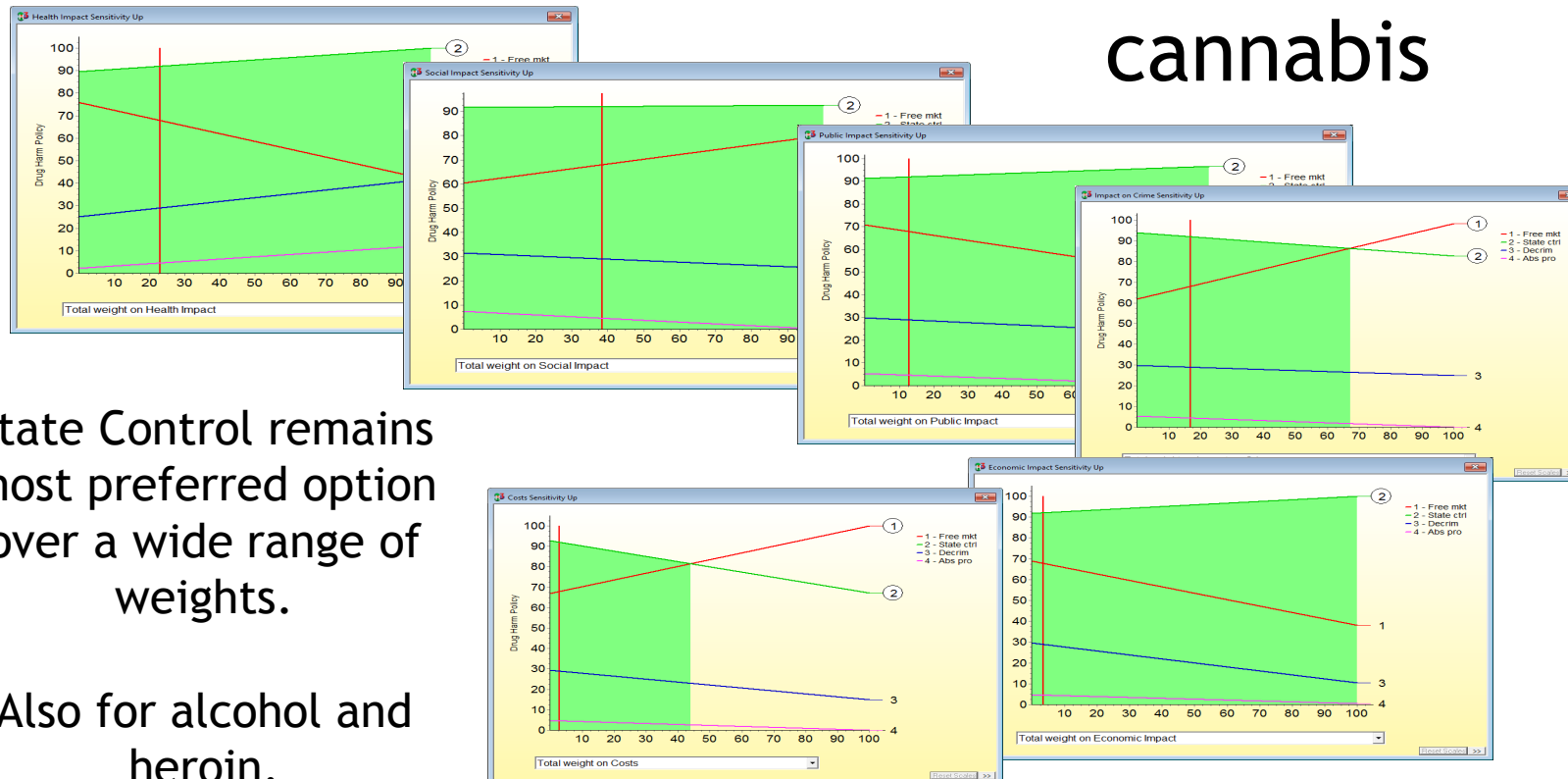
## Cannabis



A strictly regulated market is best at reducing harm for both drugs.

# Sensitivity analyses at each node

## cannabis



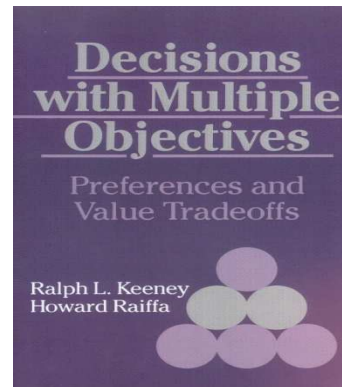
# Current state

1. Alcohol results confirm current public health and medical opinion. Not so for cannabis or heroin.
2. For both substances, a legal but strictly regulated market is judged to yield the best reduction in harm.
3. Was there a 'reformist bias' in the group?
4. Need further research by other teams.
5. We now have the beginnings of a coherent analytic framework for describing, measuring, assessing and discussing drug policy

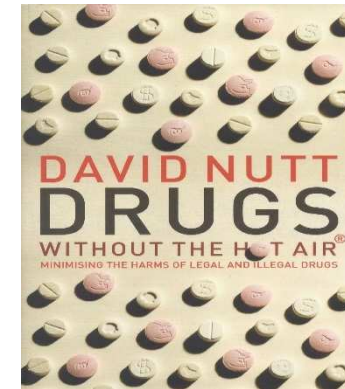
# A guide to further reading



Multi-criteria  
analysis: a manual,  
2000  
(Dodgson, Spackman,  
Pearman & Phillips)  
*Chapter 6 is an  
MCDA tutorial.*



Cambridge University  
Press, 1993  
*The book that  
introduced MCDA in  
1976 (Wiley).*



UIT Cambridge Ltd,  
2012  
*Explains the harms of  
misusing psychoactive  
legal & illegal drugs.*

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