



# News & Views

## Commissioning award for QQulP Lord Dahrendorf, 1929-2009

The QQulP (Quest for Quality and Improved Performance) team in the Department of Management has been collaborating with Primary Care Trusts (PCT) in England to help set priorities for spending. QQulP members are Gwyn Bevan, Mara Airoidi, Alec Morton, Nikos Argyris and Jenifer Smith.

The team's collaboration with the Isle of Wight PCT received the Excellence in Commissioning Regional Award by the NHS Institute for Innovation and Improvement on 21 May at a special ceremony held at Blenheim Palace.

The collaboration employed the use of decision conferencing – a technique invented in the 1970s and since developed by professor Larry Phillips at LSE. This involves a series of working meetings with managers, clinicians, general practitioners, patients and public representatives, council representatives and the voluntary sector. The team used an innovative approach to combine clinical evidence and epidemiological evidence with health economics and decision analysis principles.

The award recognises the value this approach has in enabling PCTs to lead the NHS, to meaningfully engage local partners, collaborate with clinicians, involve patients and the public and to make sound financial investments to improve health and reduce health inequality.



From l-r: Jim Easton, chief executive, South Central Strategic Health Authority, Helen Shields, director of commissioning, NHS Isle of Wight, Dr Jenifer Smith, director of public health and Isle of Wight chief medical advisor, Mara Airoidi, research officer, Department of Management and Robin Seiger, guest speaker

The School is extremely sad to have to announce the death of our former director, Lord Dahrendorf.

A scholar and politician, Professor Sir Ralf Dahrendorf was the eighth director of LSE, serving from 1974 to 1984. He later became a governor of the School and in 1993 was awarded a life peerage, being created Baron Dahrendorf of Clare Market.

To celebrate the School's centenary in 1995, he wrote the official history of LSE, published by Clarendon Press.

Howard Davies, LSE Director, said: 'I know I speak for the whole LSE community when I say that we are deeply saddened by Ralf Dahrendorf's passing.'



His contribution to the School, as our director, our historian and a governor, has been unrivalled. I was delighted to take part last month in his 80th Birthday celebration which was a warm and happy occasion, and an opportunity to celebrate his life. But all those present hoped for more wisdom and insight from him in the future. We are now sadly deprived of that.'

**A full obituary for Lord Dahrendorf will be printed in next week's News&Views.**

## Benefit of migrant amnesty

**Economic Impact on the London and UK Economy of an Earned Regularisation of Irregular Migrants to the UK, Tony Travers, Ian Gordon and Christine Whitehead, LSE and Kathleen Scanlon, commissioned by London Mayor Boris Johnson and published by the Greater London Authority**

This report found that an amnesty for long-term irregular migrants could be worth as much as £3 billion to GDP and £846 million in additional tax revenue a year.

It assesses the potential benefits of an amnesty and estimates there are 618,000 irregular migrants in the UK with 442,000 in London..

The report found that London is disproportionately affected by illegal immigration with an estimated 71 per cent of illegal immigrants in the UK living in London and identified the impact of this on the capital's economy, employment and public services.

It found that border controls are a vital factor in controlling immigration and an amnesty would not lead to increased migration unless border controls were ineffective. It also found that 67 per cent of irregular migrants might be eligible for an amnesty if a five-year residency rule were applied as part of the regularisation programme.

Boris Johnson said: 'The study... demolishes the argument that an amnesty would inevitably lead to increased migration to the UK and identifies effective border controls as the vital factor in controlling and deterring illegal immigration.'

For a full copy of the report, see: [www.london.gov.uk/mayor/publications](http://www.london.gov.uk/mayor/publications)



## Fulbright scholarships awarded

Three LSE graduates will be taking up places at Harvard University as Fulbright scholars for 2009/10. Natalie Black and Joel Kendrick, both former LSESU treasurers, are among the outstanding students to be awarded Postgraduate Student Awards to study in the US. Tara Idiegbe, who received the Bassett's Memorial Prize for outstanding performance and achievement by an LSE student while at the School, has been honoured with a Fulbright-British Friends of Harvard Business School MBA Award.

The US-UK Fulbright Commission offers a variety of grants and places on special programmes to the US. Scholars must show academic excellence, leadership skills, ambassadorial qualities, have outstanding references and strong reasons for wanting to go to the US to do the proposed project.

**Natalie Black** studied International Relations. While here, she was researcher to David Chidgey MP and then Baroness Shirley Williams, and interned at Chatham House. She also chaired the SU's General Meeting before being elected LSESU treasurer. Natalie is currently chair of a charity that supports vulnerable young people in Rwanda and is a governor of her local junior school

As a Fulbright Scholar and a recipient of a Presidential Public Service Fellowship, she will pursue a Masters in Public Policy at Harvard University, focusing on conflict prevention and security.

**Tara Idiegbe** received two scholarships and

graduated with first class honours in Industrial Relations and Management. She spent the next five years working at Goldman Sachs, most recently as a training and development manager where she was involved in developing two award winning programmes that supported the strategic build out of the Investment Management Division.

Tara is a mentor and sits on the board of the SPEAR charity where she helps to ignite a 'vision of the possible' in underprivileged youth, building their confidence and developing their leadership potential. She will take up a place at the Harvard Business School.

**Joel Kendrick** studied International Relations at LSE. He campaigned on environmental and social justice issues, was elected to the school's board of directors and later served as treasurer of the SU. He went on to work as parliamentary researcher to Chris Huhne MP during Huhne's time as Liberal Democrat shadow environment and home secretary, as well as during the 2007 leadership election campaign.

Joel is currently working as a climate change policy advisor at the Confederation of British Industry on issues including low-carbon innovation and the future of transport. He will be attending Harvard's Kennedy School of Government to study towards a Masters in Public Policy.

For more on Fulbright Awards see: [www.fulbright.co.uk](http://www.fulbright.co.uk)

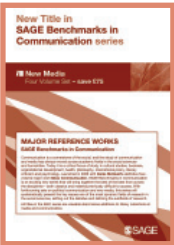
## Media@LSE news

### NEW MEDIA (FOUR VOLUME SET)

In the past 20 years, 'new media' has emerged as one of the most dynamic research fronts in media and communication, addressing the diversity and proliferation of new information and communication technologies and their social contexts.

This growing field is both international and transdisciplinary. The editors of New Media, Sonia Livingstone and Leah A Lievrouw, have mined a rich collection of published material covering the historical, economic, social and behavioural issues at stake and trace the development and implications of new media.

Read more at: [www.lse.ac.uk/collections/media@lse/pdf/NewMedia2009.pdf](http://www.lse.ac.uk/collections/media@lse/pdf/NewMedia2009.pdf)



### MEDIA@LSE GRADUATE SHAPES MEDIA POLICY DEBATE IN PAKISTAN

Manzoor Ali Memon graduated with an MSc in Communication Regulation and Policy in 2008, and went on to work for PEMRA, the Pakistani Electronic Media Regulatory Authority.

After receiving specialist training in communications regulation and policy at LSE, an experience which included visits to, and regular speakers from UK regulator Ofcom, Manzoor has become a leading light in policy debate in his home country. You can read his recent article at: [www.dawn.com/wps/wcm/connect/dawn-content-library/dawn/the-newspaper/editorial/code-of-conduct-for-broadcasters-369](http://www.dawn.com/wps/wcm/connect/dawn-content-library/dawn/the-newspaper/editorial/code-of-conduct-for-broadcasters-369)

## Public Lectures

free and unticketed unless otherwise stated

### Forum for European Philosophy

PROFESSOR SUSAN NEIMAN

#### What Makes Heroes?

Monday 29 June, 6.30-8pm, Hong Kong Theatre

This event marks the launch of Professor Neiman's latest book, *Moral Clarity: a guide for grown-up idealists* which looks at how the resources of the 18th century Enlightenment can help reconstruct a progressive politics.

Susan Neiman is director of the Einstein Forum. She is the author of *Slow Fire: Jewish notes from Berlin*; *The Unity of Reason: rereading Kant*; and *Evil in Modern Thought*.

### School lecture

WALTER RUSSELL MEAD

#### Is America in Decline?

Monday 29 June, 6.30-8pm, Old Theatre

The rise of China and the global economic crisis have led many observers to speculate about whether the decline of American power, often predicted in the past, has now finally begun. The picture is more complex; a survey of world conditions suggests that while the American role is changing, the US will continue to be a unique force in the international arena.

Walter Russell Mead is Henry A Kissinger Senior Fellow for US Foreign Policy at the Council on Foreign Relations. A contributing editor at the *Los Angeles Times* and a senior contributing editor of *Worth* magazine, he has also written for the *New York Times*, the *Washington Post*, *The Wall Street Journal*, *The New Yorker*, *Harper's*, and *Foreign Affairs*. He is the award-winning author of *Special Providence: American foreign policy and how it changed the World*; *God and Gold: Britain, America, and the making of the modern world*; and *Mortal Splendor: the American empire in transition*.

## Panel discussion

### Special Ralph Miliband event

PROFESSORS LORD GIDDENS, ANDREW GAMBLE, DIANE PERRONS

#### From Crisis to Opportunity: social justice after the recession

Monday 29 June, 6.30-8pm, New Theatre

The global financial crisis has starkly demonstrated two things; that globalisation has led to an unprecedented degree of global economic interdependence and that unregulated markets alone cannot be trusted to deliver desirable social outcomes.

Subsequently, in many countries worldwide, feelings of 'injustice' have provoked an outcry among large parts of our populations, resulting in acrimonious protestation against today's capitalist settlement.

However, the very notion of what constitutes social justice has always been complex and contested. In the context of 21st century globalisation, there are not only growing concerns that social justice is no longer a credible aspiration given the extent of international economic competition, but also that claims of social justice in the west are now of a second order as against the new concern with global justice, where the focus is on defining the moral responsibilities of the world's rich towards the world's poor.

This event marks the launch of Policy Network's new publication *Social Justice in the Global Age*.

Anthony Giddens is professor emeritus of sociology and former Director of LSE. Andrew Gamble is professor and head of Politics and International Studies, Cambridge University. Diane Perrons is professor of economics and gender studies, LSE.

## Dialogue

### Forum for European Philosophy

DR TIM LEWENS AND PROFESSOR DAVID PAPINEAU

#### Darwin and Philosophy

Thursday 25 June, 6.30-8pm, Wolfson Theatre

The speakers will discuss the importance of Darwin's thinking to central philosophical issues including creationism, the human mind, and the nature of morality.

Dr Tim Lewens is a lecturer in the Department of History and Philosophy of Science at the University of Cambridge. David Papineau is a professor of philosophy in the Department of Philosophy at King's College London.



noticeboard

Staff briefings: summer term

All support staff are invited to attend one of the termly briefings, chaired by Adrian Hall, Secretary and Director of Administration. The briefings this term will take place on Monday 29 June at 11am and on Tuesday 30 June at 2pm. Both sessions will take place in the Vera Anstey Room. Director Howard Davies will talk about current developments and issues at the School at the Monday session while pro-director Professor George Gaskell will present this talk at the Tuesday session. HR director Barbara Bush (above) will present the new draft HR strategy and Adrian Hall will discuss the future purpose and direction of services at LSE.



Improving the School's sports ground

The School has appointed TCL Granby, general building contractor, to carry out building improvement works at the sports ground in New Malden. Work will start on Monday 6 July and end on Friday 2 October, 8am-5pm Monday to Friday.



The works will be phased to maintain changing/shower facilities during the summer period. The work within the sports pavilion will consist of installing new UPVC windows, new asphalt roofs, various energy saving improvements and general repairs and decorations.



Improvements to the workshop will consist of new asphalt roof, new controlled heating and a fire detection system. The Groundsman's Flat will be completely refurbished with a new kitchen, bathroom and toilet, new carpeting and decoration and repairs to the roof and walkway. For any specific room enquiries please contact Martyn Fisher, ext 6548. Thank you for your co-operation and we apologise for any inconvenience caused.

Small ads

**To rent:** attractive Chalk Farm flat, close to tube and direct buses to LSE. Available from 9 August onwards. Living/bedroom, sunny kitchen/diner, shower/separate WC. Fully furnished, well decorated, c/h.£260 p/w includes all bills except phone. Suit couple or single. N/S only. Contact: 020 7482 0158, email: r.fitzgerald@alumni.lse.ac.uk

**Needed:** undergraduate, postgraduate and research students for a study on the use of online information resources. The study will last two hours and will be paid at £10 p/h. If you would like to take part in this research project, please contact Dr Hanna Stelmaszewska, tel 020 8411 6347 (office)/07748156669 or email: h.stelmaszewska@mdx.ac.uk

Training opportunities at LSE

Academic, personal and professional development courses are available for all LSE staff and students. Courses on offer this month include:

<b>Tuesday 23 June</b> <i>Finding Journal Articles</i>	11am	<b>Friday 26 June</b> <i>Word 2003: mail merge</i>	2pm
<b>Wednesday 24 June</b> <i>Endnote Manage your references</i> <i>Excel 2003: essential formulas and functions</i>	11am  2pm	<b>For training in:</b> <b>European information</b> , please email Maria Bell at: m.bell@lse.ac.uk <b>Business information</b> , please email Barbara Humphries at: b.humphries@lse.ac.uk <b>US Government publications</b> , please email Clive Wilson at: clive.wilson@lse.ac.uk <b>UK Government publications</b> , please email Paul Horsler at: p.n.horsler@lse.ac.uk	
<b>Thursday 25 June</b> <i>Moodle: basics training</i> <i>Keeping Up to Date</i> <i>Outlook: strategies for clearing your inbox (and keeping it that way!)</i>	10am 10.30am 2pm		

Academics abroad



Professor Arne Westad (left), LSE IDEAS, visited three South American countries last month. His first stop was Rio de Janeiro, where he attended a conference organised by the Fundação Getulio Vargas (FGV) on *The Cold War in Latin America* and lectured at the foundation. The FGV runs a number of programmes on history, international affairs and management and will be a key partner for LSE IDEAS in the region. While visiting Chile, he lectured at the Catholic University of Chile and at the University of Santiago. He also lectured at the annual dinner for alumni organised by Mr Pablo Halpern Montecino, president of Friends of the LSE in Chile. Before returning to London, Professor Westad went to Buenos Aires, where he lectured at the Argentine Council for International Relations and at the University of San Andres. He said: 'Latin America is an area of great interest to LSE IDEAS. We hope to develop joint programmes with Latin American institutions within our area of expertise and to host scholars and visiting research students.'

Qatar scholarship for LLM student

LLM student Yang Zhao has received the inaugural Future Leaders in Law scholarship, funded by the sponsorship of Sir William and Lady Katy Blair. After graduating from LSE, he will spend a year assisting the justices at the Qatar Financial Center Civil and Commercial Court in Doha.

What happens in the polling booth?

Dr Michael Bruter, Government, has been granted 1.2 million euros from the European Research Council to lead research into why people vote the way they do. The research will aim to explore voters' perceptions of their civic responsibility, the memories they have of previous elections and the psychological mechanisms at stake when making an electoral decision. Dr Bruter said: 'It is extraordinary how little political scientists know about what goes on in the minds of voters while they are in the secrecy of the polling booth, form in hand, ready to cast their vote in what is probably the most intense moment of civic communion between a citizen and a democracy.' The research will cover USA, UK, Australia, France, Spain, Austria and Hungary using such methodologies as mass surveys, repeat interviews, experiments focus groups and direct observation.



'After Lehman Brothers collapsed, everyone tried to reduce their inventories as far as they could, so there was a massive inventories run-down for about six months, which made the figures for growth a great deal worse than the underlying reduction in demand.' **Charles Goodhart**, *news.bbc.co.uk*, 3/6/09

'... if we don't act [soon], the overall costs and risks of climate change will be equivalent to losing at least 5 percent of global GDP each year, now and forever.' **Lord Stern**, *The Guardian*, 4/6/09

'It's clearly an effort for [senior ministers] to keep the initiative and go on their own terms. That means that they are uninterested in Gordon Brown and the appearance of Gordon Brown's government, they are doing this for their own sake.' **Tony Travers**, *Daily Times*, 4/6/09

Diary

Open to all unless otherwise stated

- Wednesday 24 June**  
**1pm.** R407. FMG lunchtime workshop. Ian Tonks: *Mean reversion in mutual fund returns: impact of fund flows and managerial turnover.*
- 4.30-6pm.** R505. Social Exclusion Seminar. Ruth Lupton and Becky Tunstall: *Growing up in social housing: a profile for four generations 1946 to the present day.* To book email Anna Tamas at: a.tamas@lse.ac.uk
- 5.30-7pm.** T206. Choice Group seminar. Ivan Moscatti: *Interactive and Common Knowledge in the State-Space Model.*
- Friday 26 June**  
**10.30am-12.30pm.** A607. Anthropological Theory research seminar. Harry Walker: *The Commodity Blaze: Diffractions of Personhood in Upper Amazonia.*
- Monday 29 June**  
**6.30-8pm.** H216. ARC seminar. Billy Kee-long So: *Chinese Legal Reform in the 1990s and the 1070s.*

Library news

**24 HOUR OPENING**  
Library 24 hour opening ends on Friday 26 June when the Library will close at midnight. Vacation opening hours will be in place from Saturday 27 June until the end of term. For more information about opening hours visit the Library website.



**19TH CENTURY PAMPHLETS EVENT**  
**Last chance to book a place**  
LSE 19th century pamphlets are to be made available online as part of a collaborative project with other major research libraries. Over 20,000 pamphlets in total will be searchable on JSTOR. Find out more about this new resource for historical research at a special event on Monday 29 June, 4.30-6pm, in Room S75 (St Clements Building). This event is free and refreshments will be provided. For more information and to book a place, go to: [www.lse.ac.uk/library/news/pamphletpromotion.htm](http://www.lse.ac.uk/library/news/pamphletpromotion.htm)

IDEAS: Strategic Updates

*Strategic Updates* draws on the intellectual network of LSE IDEAS to provide up-to-the-minute analysis on major issues in international affairs. Focusing on current aspects of the strategic debate, *Strategic Updates* contributes to understanding the issues involved for politicians, diplomats, academics and policymakers.

Contributors to the magazine are some of the world's leading experts in international relations, history, strategic and military affairs and intelligence. The topics in this latest issue, *Prospects for Reform? The Iranian Elections*, are: 'Assessing the Candidates: 'If the majority does not vote, the minority will govern' by Zhand Shakibi, lecturer in comparative politics, LSE and visiting professor, Tehran University; 'The Women's Movement: an emerging power' by Azadeh Akbari, freelance journalist and blogger, Tehran; 'Style over Substance: improving the image of Iran' by Shirin Sadeghi, Middle East consultant and journalist; 'Iran After the Presidential Elections: international prospects' by Fawaz Gerges, Christian A Johnson chair in international affairs and Middle Eastern studies, Sarah Lawrence College and 'Iran's Nuclear Programme: prospects for compromise?' By Anoush Ehteshami, dean of internationalisation and professor of international relations, Durham University.

