

Getting Policy Knowledge into Government

The Experience of Portuguese Foundations in Informing Policymaking

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www.ffms.pt



Fundação Francisco Manuel dos Santos

The Foundation's mission is to study, disseminate and debate Portugal's situation freely and independently.

<http://www.ffms.pt/en>



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Institutional configuration

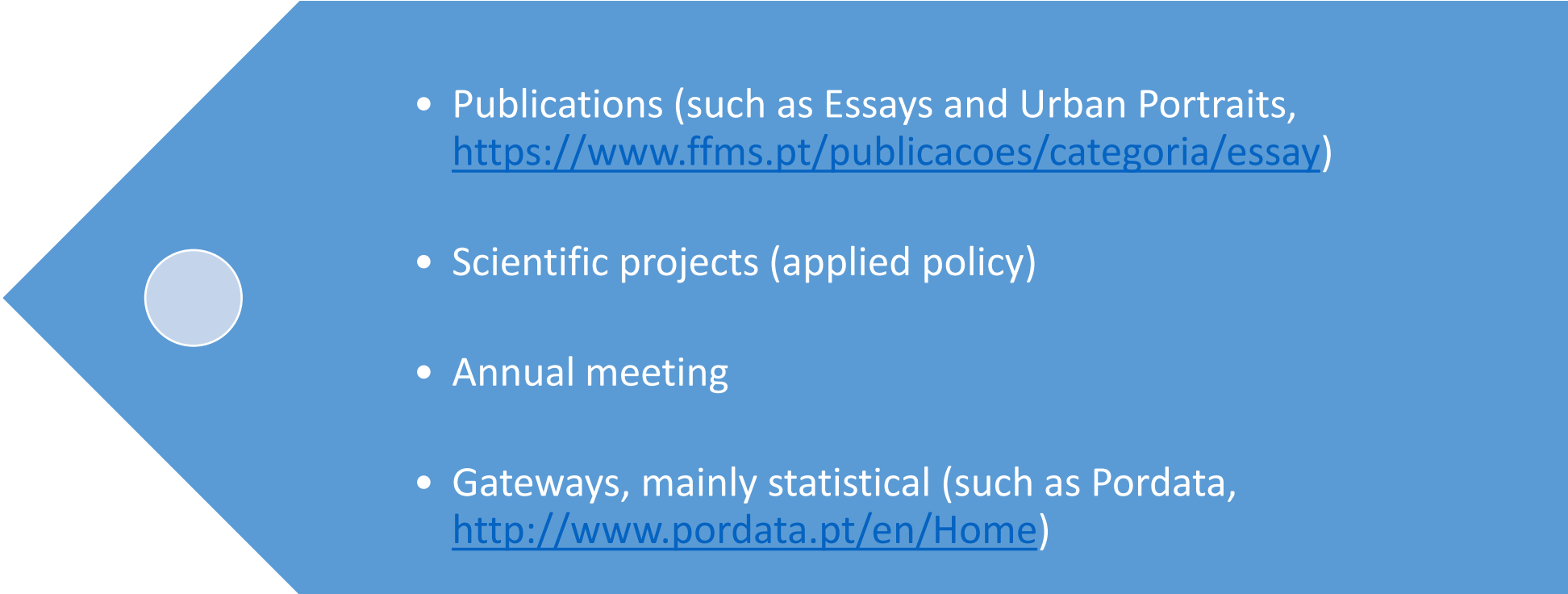
- Founder
- Board of Trustees
- Board of Directors: President, Executive directors (2), Independent directors (6)
- Executive Committee: President, Executive directors (2), CEO/general manager, scientific director

Fundação Francisco Manuel dos Santos


Operational configuration

- Executive Committee: President, Executive directors (2), CEO/general manager, scientific director
- Scientific structure: one director, five coordinators (Social Policy, Knowledge, Economic Policy, Population, State)
- Operational structure: one general managers, three coordinators (Branding & Events, Publications, Sales & Operations Management)

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- Publications (such as Essays and Urban Portraits, <https://www.ffms.pt/publicacoes/categoria/essay>)
 - Scientific projects (applied policy)
 - Annual meeting
 - Gateways, mainly statistical (such as Pordata, <http://www.pordata.pt/en/Home>)

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- Production of knowledge
 - Dissemination of knowledge: media engagement
 - Helping public policy: relations with political branches



3º ENCONTRO
ENCONTROS
 FUNDAÇÃO
 FRANCISCO
 MANUEL
 DOS SANTOS



2º ENCONTRO
**PRESENTE
 NO FUTURO**
 13 E 14 DE SET. LISBOA
 LICEU PEDRO NUNES



**OS PORTUGUESES
 em 2030**



Context

- Legal environment
- Institutional environment
- Cultural environment
- Policy environment



Legal Aspects

- Tax law: no distinction between operating foundations and grant making foundations
- “Law of Foundations” (*Lei Quadro das Fundações*)



Institutional Aspects

- World of Portuguese foundations
 - “Old” foundations (FCG, Serralves, etc.)
 - Corporate foundations
 - State funded foundations
 - “Policy” foundations (almost none/no think tank)
 - “Science” foundations (almost none; FChampalimaud)
- “Bad reputation”
- Troika intervention

Fundações em Portugal			
	Não IPSS	IPSS	Total
Universo das fundações avaliáveis	227	174	401
Privadas	142	140	282
Públicas de direito privado	73	25	98
Público-privadas	12	8	20
Estatuto de utilidade pública	126	174	300
Atividades/entidades	190	168	358
Património 2010 (milhões de euros)	5138	790	5928
Apoios financeiros em 2008/2010 (milhões de euros)	817	217	1034
Fundações cujos apoios públicos são mais de 50% dos proventos	52	47	99
Despesa fiscal em 2008/2010 (milhões de euros)	2	9	11
Valor patrimonial isento de IMI (milhões de euros)	342	156	498
Despesa patrimonial (redução de taxa nos encargos com pessoal em milhões de euros no triénio 2008/2010)	25	19	39
N.º colaboradores (a 31/10/2010)	36.612	9086	45.698
N.º voluntários (a 31/10/2010)	8319	550	8869



censo às
fundações



Cultural Aspects

Philanthropy is minimal in Portugal

- Giving back
- Role of welfare state
- No tradition of donations to support community projects
- Almost limited to charity



“Policy” foundations are almost nonexistent

- Weak civil society
- General lack of independence
- “Bad” policymaking
- Low social capital



Policy Aspects

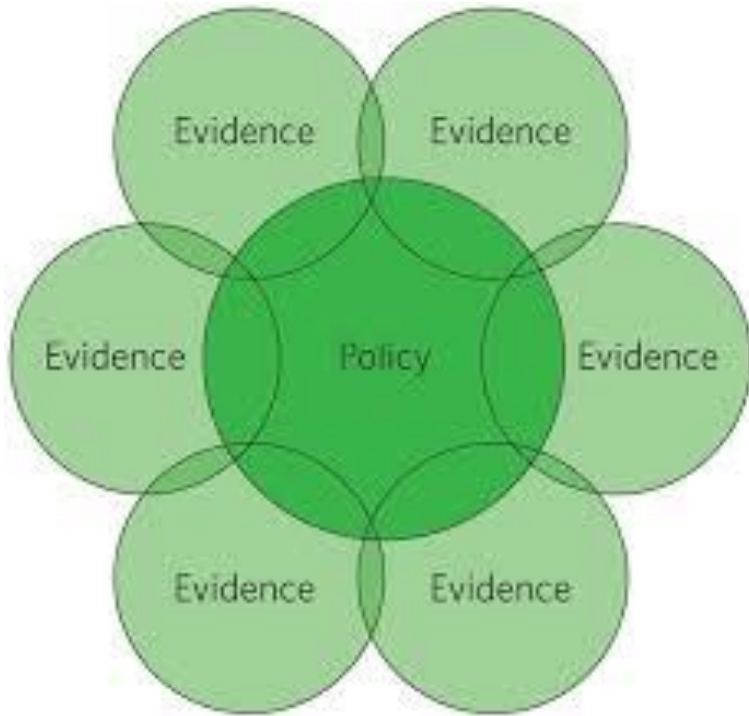
Limited ability to help public policy

- Prevalence of opaque procedures
- Absence of media support
- Weak accountability mechanisms



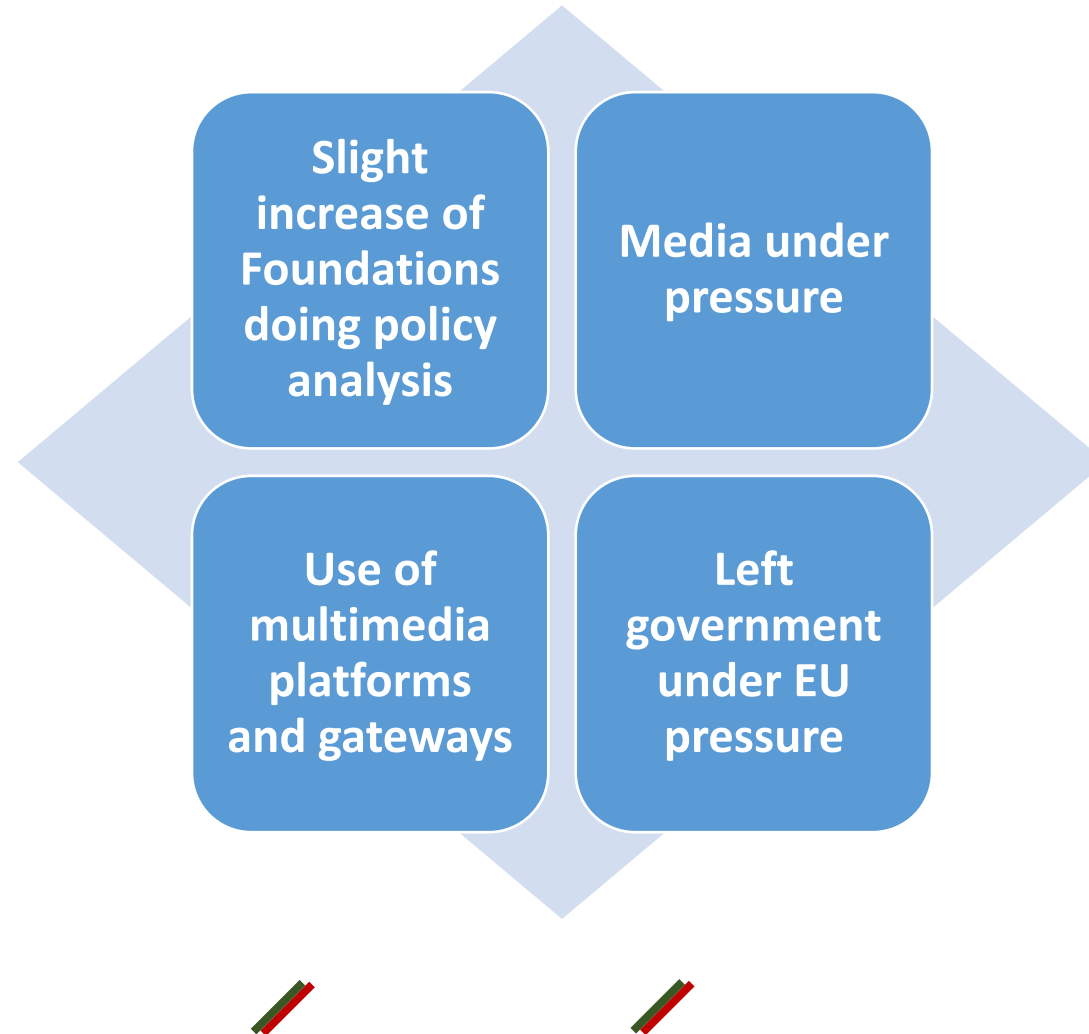
- General lack of independence in policy advising
- Role of troika was very negative

Policy Aspects



Cultural refusal of evidence based policy

Developments



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Thank You!

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