

MICHAEL BARZELAY
London School of Economics and Political Science
Houghton Street
London WC2A 2AE

Academic Appointments

London School of Economics and Political Science

- Reader in Public Management, Interdisciplinary Institute of Management, Affiliated Member, Government Department, 2001-
Research Associate, Centre for Analysis of Risk and Regulation
- Lecturer in Public Administration, Government Department and Interdisciplinary Institute of Management, 1995-2001

Harvard University, John F. Kennedy School of Government

- Associate Professor of Public Policy, 1989-1995
- Assistant Professor of Public Policy, 1985-1989

Education

Ph.D., Political Science, Yale University, 1985

Master's in Public and Private Management, Yale School of Organization and Management, 1982

A.B., Stanford University, 1980 (Interdisciplinary Self-Designed Major, Studies of the Developing World)

Publications

Books

Preparing for the Future: Strategic Planning in the U.S. Air Force. Washington, D.C.: Brookings Institution Press, 2003. (With Colin Campbell)

The New Public Management: Improving Research and Policy Dialogue. Berkeley: University of California Press, 2001.

Spanish translation: *La Nueva Gestión Pública.* Mexico City: Fondo de Cultura Económica, 2003.

Books, continued

Breaking Through Bureaucracy: A New Vision for Managing in Government. Berkeley: University of California Press, 1992.

Spanish translation: *Atravesando la Burocracia: Una Nueva Perspectiva de la Administración Pública.* Mexico City: Fondo de Cultura Económica, 1998.

Chinese translation to be published by China Renmin University Press in 2002.

Concluding chapter published in *Classics in Public Administration*, 4th ed.

Gestión Pública Estratégica. Conceptos, Análisis y Experiencias: El Caso IPIA. Madrid: Instituto de Estudios Fiscales, 1989 (with José María O’Kean). Second Edition, 1992.

The Politicized Market Economy: Alcohol in Brazil’s Energy Strategy. Berkeley: University of California Press, 1986.

Edited Symposium Journal Issue

International Public Management Journal, Vol. 6, No. 3, special issue on public management policy change.

Articles and Book Chapters

“Making Responsibility Budgeting and Accounting Feasible: The Case of Air Force Materiel Command,” *Public Administration Review*, forthcoming (with Fred Thompson).

“Case Teaching and Intellectual Performances in Public Management,” in Iris Geva-May, ed., *Thinking Like A Policy Analyst: Policy Analysis as a Clinical Profession* New York: Palgrave Macmillan, in press (with Fred Thompson).

“Introduction: The Policy Dynamics of Public Management Policy Change,” *International Public Management Journal*, Vol 6., No.3. (2003).

“Research on Public Management Policy Change in the Latin America Region: A Conceptual Framework and Methodological Guide,” *International Public Management Review*, Vol 4, No. 1 (2003).

Articles, continued

"Explaining Public Management Policy Change: Germany in Comparative Perspective," *Journal of Comparative Policy Analysis*, March 2003, (with Natascha Fuechtner).

"The New Public Management: A Bibliographical Essay for Latin American (and other) Scholars," *International Public Management Journal*, vol. 3, 2001.

Spanish translation published in *Revista del CLAD: Reforma y Democracia*, February 2001.

Abbreviated version published in *The New Public Management: Current Trends and Future Prospects*, ed. K. McLaughlin, S.P. Osborne, and E. Ferlie. London: Routledge, 2002.

"How to Argue about the New Public Management," *International Public Management Journal*, 2 (2(A)), Spring 2000.

"Central Audit Institutions and Performance Auditing: A Comparative Analysis of Organizational Strategies in the OECD," *Governance*, July 1997.

Reprinted in L.R. Jones and K. Schedler, eds. *International Perspective on the New Public Management*. Greenwich, CT: JAI Press, 1997.

"Performance Auditing and the New Public Management: Changing Roles and Strategies of Central Audit Institutions," in OECD, *Performance Auditing and the Modernization of Government*. Paris: OECD, 1996.

"Listening to Customers," in *Handbook of Public Administration*, ed. James Perry. San Francisco: Jossey-Bass, 1996 (with Catherine Moukheibir).

"The Single Case Study as Intellectually Ambitious Inquiry," *Journal of Public Administration Research and Theory*, July 1993.

"Managing Local Development: Lessons From Spain," *Policy Sciences*, November-December 1991.

"Structural Metaphors and Public Management Education," *Journal of Policy Analysis and Management*, Fall 1990 (with Linda Kaboolian).

"Managing State Government Operations: Changing Visions of Staff Agencies," *Journal of Policy Analysis and Management*, Summer 1990 (with Babak J. Armajani).

Reprinted in Alan A. Altshuler and Robert D. Behn, *Innovation in American Government: Challenges, Opportunities, and Dilemmas*. Washington, D.C.: Brookings, 1987.

"Creating an Innovative Managerial Culture: The Minnesota 'STEP' Strategy," *Journal of State Government*, September-October 1987 (with Robert Leone).

"The One Best System? A Political Analysis of Neoclassical Institutional Perspectives on the Modern Corporation," in *Corporations and Society: Power and Responsibility*, edited by Warren J. Samuels and Arthur S. Miller, Westport, Conn.: Greenwood Press, 1987 (with Rogers M. Smith).

"Is Capitalism Necessary? A Critique of the Neoclassical Economics of Organization," *Journal of Economic Behavior and Organization*, September 1986 (with Lee R. Thomas).

"The Efficiency of Producing Alcohol for Energy in Brazil: Reply," *Economic Development and Cultural Change*, July 1985 (with Scott R. Pearson).

"Consumer Behavior and Energy Demand Forecasts for the United States: A Synthesis of Neoclassical and Behavioral Approaches Using the Stanford PILOT CESM," *Journal of Policy Modeling*, August 1984 (with Alfredo Iusem).

"The Efficiency of Producing Alcohol for Energy in Brazil," *Economic Development and Cultural Change*, October 1982 (with Scott R. Pearson).

Published Reports

"Executive Leadership when Efficiency Counts: Developing the Capacity to Manage Costs at Air Force Materiel Command." Arlington, VA: IBM Center for the Business of Government, August 2003 (with Fred Thompson).

"The National Energy Potential According to PILOT: Analyzing U.S. Energy Options With the PILOT Energy/Economic Model." Stanford: Department of Operations Research, Stanford University, 1977 (with George B. Dantzig).

Awards and Honors

Friedrich Naschold Prize for Best Paper, Research Conference on Third Generation Reform, International Public Management Network and Escola Brasileira de Administração Pública e de Empresas, Fundação Getulio Vargas, Rio de Janeiro, November 2004.

Louis Brownlow Book Award, National Academy of Public Administration (USA), for *Preparing for the Future: Strategic Planning in the U.S. Air Force*, Washington, D.C., November 2004.

Third Speaker in the Aaron Wildavsky Forum for Public Policy, University of California, Berkeley, April 1997.

Recent Funded Research Projects

Brazil-Russia lesson drawing project, funded by the Institute of Complex Strategic Studies, Moscow (2003-04)

Strategic Planning in the U.S. Air Force, funded by HQ U.S. Air Force (1998-2000) and LSE's Centre for Risk and Regulation (2001-02)

Comparative public management policy change, funded by Inter-American Development Bank (2000-2002) and the American University of Beirut/Hariri Foundation (1994-95).

Recent Consulting Projects

International Finance Corporation/World Bank, Project on case studies on regulatory reform programs, 2004-05.

Institute for Complex Strategic Studies, designed and participated in a workshop to draw lessons for implementing priority projects by the Ministry of Economic Development and Trade, Russian Federation, based on the Brazil in Action program, October 2004.

Ministry of Planning, Budgeting, and Management of Brazil Federal Government. Senior expert for an official World Bank-sponsored study tour on the analysis of impact and process evaluation in the United Kingdom public sector. November 2002.

Recent Consulting Projects, continued

Inter-American Development Bank, Washington, D.C. Supervised case studies on public management policy change in Brazil and Peru, March 2002.

Inter-American Development Bank, Washington, D.C. Developed a Methodological Guide for Comparative Research on Public Management Policy Change in the Latin American region. September-December 2001.

Languages

Spanish, fluent

Portuguese, working fluency

Personal

Dual Citizen: United Kingdom and USA

Married, two children

Date of Birth, 15 August 1958