

**The Impact of Risk Management and Audit Characteristics on Corporate Tax Aggressiveness: An Empirical Analysis**

Grant Richardson  
Discipline of Accounting and Information Systems, the Business School  
University of Adelaide  
10 Pulteney Street  
Adelaide, South Australia  
AUSTRALIA 5005  
Tel: +61-8-83130582  
Fax: +61-8-82234782  
[grant.richardson@adelaide.edu.au](mailto:grant.richardson@adelaide.edu.au)

Grantley Taylor  
School of Accounting, Curtin Business School  
Curtin University  
GPO Box U1987  
Perth, Western Australia  
AUSTRALIA 6845  
Tel: +61-8-92663377  
Fax: +61-8-92667196  
[grantley.taylor@cbs.curtin.edu.au](mailto:grantley.taylor@cbs.curtin.edu.au)

Roman Lanis  
School of Accounting  
University of Technology – Sydney  
Corner of Quay Street and Ultimo Road, Haymarket  
Sydney, NSW 2000  
AUSTRALIA  
Tel: +61-2-95143081  
Fax: +61-2-95143669  
E-mail: [Roman.Lanis@uts.edu.au](mailto:Roman.Lanis@uts.edu.au)

**Abstract**

This paper examines the impact of risk management and audit characteristics on corporate tax aggressiveness. Utilizing an 812 firm-year dataset based on the top 300 Australian publicly-listed firms over the 2006–2009 period, our regression results show that if a firm has established an effective risk management system and internal controls, engages a big-4 auditor, its external auditor's services involve proportionally fewer non-audit services than audit services and the more independent is its internal audit committee, it is less likely to be tax aggressive. Our additional regression results also indicate that the interaction effect between board of director composition (i.e., a higher ratio of independent directors on the board) and the establishment of an effective risk management system and internal controls jointly reduce tax aggressiveness.

**Executive Directors' Pay, Networks, and Operating Performance:  
The Influence of Ownership Structure**

**Rafel Crespi-Cladera**

Departament d'Economia de l'Empresa.  
Universitat de les Illes Balears.  
Campus Cra. Valldemossa Km 7. 07122 Palma de Mallorca. Spain  
phone: +34971171323  
email: rafel.crespi@uib.es

**Bartolomé Pascual-Fuster**

Departament d'Economia de l'Empresa.  
Universitat de les Illes Balears.  
Campus Cra. Valldemossa Km 7. 07122 Palma de Mallorca. Spain  
phone: +34971172652  
email: tomeu.pascual@uib.es

**Abstract**

This paper examines how the ownership structure influences the board of director's social networks relation with executive directors' compensation and the relation with the firm future operating performance. As in previous research, we find empirical evidence suggesting that higher network activity of executive directors is associated with larger compensation figures. Our data set of Spanish listed companies, with a high average ownership concentration, shows that this compensation is higher for firms with dispersed ownership as compared to firms with concentrated ownership. Also, the extra compensation relationship with future operating performance is contingent on the ownership structure.

**The Impact of SOX on Changes in Monitoring Mechanisms –  
Evidence from the Bond Market**

Qihong Zhaoa  
*Trulaske College of Business*  
*University of Missouri at Columbia*  
[zhaoq@missouri.edu](mailto:zhaoq@missouri.edu)

David A. Ziebartb  
*Gatton College of Business and Economics*  
*University of Kentucky*  
[dzieb2@email.uky.edu](mailto:dzieb2@email.uky.edu)

**Abstract**

This study investigates the changes in the market participants' reliance on five types of monitors (auditors, corporate governance, equity analysts, credit analysts, and banks) after the implementation of Sarbanes-Oxley Act (SOX). We decompose the interest spread from a bond yield spread model using variables capturing the five monitoring mechanisms and an indicator of pre- and post- SOX. The coefficients on the pre- and post- SOX interactions with the five monitoring mechanisms provide an estimate of the change in the bondholders' reliance on the five monitoring mechanisms. We find that bondholders appear to have relied more on the monitoring of equity analysts, audit committee, and banks, but less on auditors and credit rating agencies post-SOX.

**Predictive versus opportunistic earnings management, executive compensation  
and firm performance**

Davit Adut  
Assistant Professor of Accounting  
Luter School of Business  
Christopher Newport University  
Tel: 1.757.594.7238  
Email: [davit.adut@cnu.edu](mailto:davit.adut@cnu.edu)

Anthony D. Holder  
Assistant Professor of Accountancy  
Weatherhead School of Management  
Case Western Reserve University  
Cleveland, OH 44106-7235  
Tel: 216.368.3724  
Email: [holderan@gmail.com](mailto:holderan@gmail.com)

Ashok Robin  
Professor, Rosett Chair for Research  
E. Philip Saunders College of Business,  
Rochester Institute of Technology,  
105 Lomb Memorial Drive,  
Rochester, NY 14623-5608  
Tel: 1.585.475.5211  
Email: [arobin@saunders.rit.edu](mailto:arobin@saunders.rit.edu)

**Abstract**

We examine the association between earnings management and an important component of corporate governance, the incentives provided through compensation. We argue that firms with predictive (opportunistic) earnings management, in which discretionary accruals do (do not) relate to future cash flows, provide a more (less) ideal setting for the use of compensation as incentives. Our empirical tests show that CEO compensation levels (measured by salary, bonus and total compensation) are positively related to predictive earnings management and negatively related to opportunistic earnings management. We also find that predictive earnings management is positively associated with future returns, whereas opportunistic earnings management is negatively associated with future returns. Overall, our results suggest that firms provide more incentives if their earnings are also more informative because of discretionary accruals. Therefore, we confirm that earnings management plays a positive role and caution against regulation aimed at limiting earnings management.

**The Effectiveness of Mandatory Disclosure of Independent Directors' Opinions:  
Empirical Evidence from China**

Xuesong Tang  
School of Accounting  
Southwest University of Finance and Economics  
No. 55 Guanghua Cun Street, Chengdu, China  
Tel: +86 159 8235 0458  
[tangxs@swufe.edu.cn](mailto:tangxs@swufe.edu.cn)

Jun Du  
School of Accounting and Finance  
The Hong Kong Polytechnic University  
Hung Hom, Kowloon, Hong Kong  
Tel: +852 2766 4078  
[afdujun@polyu.edu.hk](mailto:afdujun@polyu.edu.hk)

Qingchuan Hou  
School of Accounting  
Shanghai University of Finance and Economics  
No. 777 GuoDing Road, Shanghai, China  
Tel: +86 021 6590 8977  
[hou.qingchuan@mail.shufe.edu.cn](mailto:hou.qingchuan@mail.shufe.edu.cn)

**Abstract**

Since 2001, the regulatory authority of the Chinese Stock Market has required independent directors of listed firms to disclose their opinions on important board decisions. Using a novel dataset of independent directors' opinions, this study examines the effectiveness of that mandatory disclosure. We find that the stock market reacts negatively to announcements of independent directors saying „no“. Firms with more severe agency problems between controlling shareholders and minority shareholders are prone to experiencing independent directors saying „no“. Independent directors are more likely to say „no“ when they have financial expertise, multiple directorships, lower remuneration, longer tenure, or live in places other than where the firms they serve are located. Furthermore, firms are more likely to report poor operating and stock performance, receive a modified audit opinion, obtain “special treatment”, and be subject to regulatory enforcement actions in the year following independent directors saying „no“. Overall, the results indicate that independent directors saying „no“ can help to protect the interests of minority shareholders and thus lend support to the regulation that mandates the disclosure of independent directors' opinions.

**How do Firm- and Country-Level Governance Mechanisms Affect Firms' Disclosure?**

Jürgen Ernstberger  
*Ruhr-Universität Bochum*  
*Department of Accounting & Auditing*  
*Universitätsstraße 150, D-44801 Bochum, Germany*  
Tel.: +49 (0)234 32 22893  
fax: +49 (0)234 32 14142  
[juergen.ernstberger@rub.de](mailto:juergen.ernstberger@rub.de) (J. Ernstberger)

Michael Grüning  
*Frankfurt School of Finance & Management*  
*Accounting Department*  
*Sonnemannstraße 9-11*  
*D-60314 Frankfurt am Main, Germany*

**Abstract**

This paper investigates the interaction of firm- and country-level governance mechanisms with firms' disclosure policy. Disclosure is measured by an innovative artificial intelligence approach, firm-level governance by a comprehensive index of 52 variables. For a sample of 1,044 firms from 16 European countries we find varying implications at the firm- and country-level. On the firm-level, governance and disclosure are more complementary than substitutive. On the country-level firms respond to a weak investor protection environment by increasing their disclosure level to overcome the competitive disadvantage at international capital markets.

**The Impact of Voluntary Audit and Governance Characteristics on Accounting Errors in Private Companies**

Mark A. Clatworthy  
Cardiff Business School  
Cardiff University  
Aberconway Building  
Colum Drive  
Cardiff  
CF10 3EU  
UK

[ClatworthyMA@cardiff.ac.uk](mailto:ClatworthyMA@cardiff.ac.uk)

Michael J. Peel  
Cardiff Business School  
Cardiff University  
Aberconway Building  
Colum Drive  
Cardiff  
CF10 3EU  
UK

[Peel@cardiff.ac.uk](mailto:Peel@cardiff.ac.uk)

Abstract

This paper examines the extent to which private UK firms' corporate governance and financial reporting choices are associated with accounting misstatements. Little is known about financial reporting or governance characteristics in the private corporate sector, despite its economic importance. Furthermore, the freedom and lack of regulation which characterizes this sector provides an informative setting for studying the impact of governance and financial reporting and audit choice. Using a large sample of over 1 million UK private firms, we examine the effects of financial expertise and board gender balance, along with disclosure and audit choices and find that governance, disclosure and audit characteristics are significantly associated with accounting errors. Our results have important implications for companies, as well as for regulators who are considering exempting more UK firms from audit and disclosure requirements. In addition to contributing to the literature on the positive role of corporate governance on financial reporting quality, our results show that voluntary audits lead to a lower likelihood of companies restating their accounts.

**Types of Agency Cost, Corporate Governance and Liquidity**

Qianhua Lei  
School of Management  
Sun Yat-Sen University  
Guangzhou 510275, China  
Email: [leiqianhua@126.com](mailto:leiqianhua@126.com)  
86-20-8411-0000

Bingxuan Lin  
College of Business Administration  
University of Rhode Island  
Kingston, RI 02881  
Email: [blin@uri.edu](mailto:blin@uri.edu)  
1-401-874-4895

Minghai Wei  
School of Management  
Sun Yat-Sen University  
Guangzhou 510275, China  
Email: [mnswmh@mail.sysu.edu.cn](mailto:mnswmh@mail.sysu.edu.cn)  
86-20-8411-4179

**Abstract**

We study the relationship between governance and liquidity when the agency costs of entrenched management and self-serving controlling shareholders are present. Using a sample of Chinese firms, we show a positive relationship between governance and liquidity. We also find a striking difference between firms faced with different types of agency conflicts. Specifically, governance measures such as management compensation, controlling shareholder monitoring and board independence are more effective in lowering the spread for state-owned enterprises that are prone to management entrenchment. In contrast, multiple layers of corporate structure and higher separation between control and cash flow rights are associated with higher spreads in non-state firms that are characterized by self-serving controlling shareholders. Our study highlights how governance might affect liquidity differently for firms faced with different types of agency conflicts.

**Voluntary Earnings Forecasts and Corporate Governance  
Structure: UK Evidence**

Khaled Hussainey  
Accounting & Finance Division  
Stirling Management School  
University of Stirling  
Stirling FK9 4LA, UK  
[Khaled.Hussainey@stir.ac.uk](mailto:Khaled.Hussainey@stir.ac.uk)

and

Mingzhu Wang  
King's College London

**Abstract**

We complement prior research by re-examining the value-relevance of voluntary disclosures of earnings forecasts in the narrative sections of annual reports. We also contribute to existing disclosure literature by examining the impact of corporate governance mechanisms on earnings forecast disclosures for a large sample of UK non-financial firms. We use a methodology developed by Hussainey et al. (2003) to measure levels of voluntary disclosures of earnings forecasts and hand-collect corporate governance data. The resulting sample size is comparable to those in US studies using quantitative management earnings forecasts as a proxy for voluntary corporate disclosures.

The evidence from a panel of 5,489 non-financial UK companies during 1996-2007 shows that several corporate governance mechanisms explain why companies voluntarily disclose earnings forecasts in their annual report narratives. Specifically, we find that board size, board composition and directors' ownership are the main drivers. This indicates that better corporate governance mechanisms could strengthen the practice further. Consistent with prior research, we also find that narrative-based earnings forecasts improve investors' ability to anticipate future earnings. Therefore, our findings provide empirical evidence to inform the current debate on improving narrative reporting in the UK.